

- To: Jonesville Planning Commission
- From: Jeffrey M. Gray, City Manager
- Date: January 13, 2024
- Re: Supplemental Information January 16, 2024 Planning Commission Meeting

## 5. A. City of Jonesville 2024-2028 Recreation Plan

To address public comments received regarding the draft Recreation Plan, staff has updated text of two sections. The proposed language for these sections is attached.

#### Section 5: Goals and Objectives

Staff has amended the portion of Section 5 that references Goals and Objectives for Wright Street Park. This would amend pages D5-3 through D5-14 of the previous draft plan. These changes can be summarized as follows:

- The Concept Plan for Wright Street Park has been moved to the beginning, and a summary description of the Concept Plan has been added. Changes have been made to the various objectives throughout the section to make the action steps for each objective consistent with implementing the Concept.
  - For example, two pickleball courts are now recommended (rather than four), so that this objective is consistent with the Concept Plan.
  - Refurbishment of the basketball courts now stands as its own objective (rather than a subobjective) and the preferred option is the construction of one court, as shown on the Concept Plan.
  - Other similar changes have been made throughout.
- Case studies have been added to Objective 1.3 regarding the band shell, and Objective 1.4 regarding the playground. These case studies include project costs from the respective local communities, in order to establish an estimated cost for similar improvements in Wright Street Park.
- Objective 1.4 regarding the playground has been substantially amended to reflect the community interest in seeing significant improvements to this area.
- Fitness Stations have been moved to a sub-objective (Objective 1.9.2) to reflect their lower priority to be considered after higher priority objectives have been completed.

## Section 6: Action Plan

The changes to Section 6 are summarized as follows:

- > The Action Plan has been reorganized to reflect the revised order of objectives in Section 5.
- > Cost estimates have been amended to reflect the new information in Section 5.

Staff would recommend that a portion of the meeting be devoted to discussion of the priorities in the Action Plan. We have not collectively discussed and agreed to them. They will be important factors in future budget and capital project planning. The Planning Commission's consensus on the order of priorities at this time is, therefore, very important.

Staff is grateful to have received so many well-thought comments regarding the Recreation Plan. These perspectives have given the opportunity to strengthen and improve the document. I am hopeful that these changes make the planned parks projects more clear and easier to follow. *Please refer to the Section 5 and 6 proposed amendments*.

#### Goal and Objectives

The goals and objectives described in this chapter are the result of community input gathered through public meetings, surveys, and stakeholder interviews and focus on three key areas: Wright Street Park, Carl Fast Park, and increased connectivity through a prioritization of sidewalk improvements and installations and nonmotorized trail development.

#### Goal 1 – Improvements to Wright Street Park

The overwhelming majority of public feedback centered on potential improvements to Wright Street Park, which served as the basis to formulate the objectives for this goal. A recommended Concept Plan has been developed, and is illustrated on the following page, that would allow park improvements to be accomplished in a phased approach, planned on a regular basis through the City's budgeting and Capital Improvement Planning processes.

Opportunities could also be sought for larger grants to accomplish multiple improvements in fewer phases, or to consider implementation of larger recreation improvements. This planning approach allows for flexibility in implementation, partnering with community organizations, while addressing community desires for park improvements.

Implementation of the Concept Plan focuses on the following basic improvements to Wright Street Park:

- Creation of an off-leash dog park
- Improvements to parking
- o Creation of an entertainment pavilion or band shell
- o Improved playground equipment
- Trails for recreation and access
- o Installation of pickleball courts
- o Additional and updated park amenities

The Concept Plan shows approximate areas for improvements. Additional engineering and study will refine these locations, based on topography, utility locations, community preferences and other considerations.



## Wright Street Park Concept Plan



The following graphic will serve as a guide for the location of potential improvements to Wright Street Park.

• Parcel A: current unpaved parking for Wright Street Park (0.53 acres).

 $\circ$  Parcel B: owned by Jonesville Community Schools, there is potential to collaborate with the school for future parking on this site (0.54 acres).

 $\circ$  Parcel C: former location of the tennis courts and current location of the basketball court (0.50 acres).

 $\circ$  Parcel D: current location of playground equipment (0.16 acres).

 $\circ~$  Parcel E: directly west of the existing park shelter (0.25 acres).

• Parcel F: between the park's ball diamonds and the Jonesville Community Schools football field (1.33 acres).

 $\circ~$  Parcel G: the "Drake" parcel may be donated for creation of a community dog park (1.0 acre).

#### **Objective 1.1: Create an Off Leash Dog Park on the "Drake" Property (Parcel G)**

Thanks to a very generous donation by the property owner, one acre of land will be added to Wright Street Park with the stipulation that the property be utilized as a dog park.

• The creation of a dog park at Wright Street Park was mentioned 14 times during the gathering of public input for the recreation plan project, more than any other desired improvement.

- The creation of nature trails was also mentioned numerous times as a desired improvement. Given the wooded characteristics of parcel G it appears to lend itself to the creation of this type of trail. As a result, the feasibility of developing nature trails on this parcel, in addition to the dog park, should be explored.
- Case Study: Cass City (MI) Bark Park
  - An unused plot in the village's municipal park system, the Cass City Bark Park, calls for a 100' x 150' large dog area and a 40' x 90' small dog area, each with a double-gated entry for safe transfer in and out of the park. The fenced area will extend into the woods for shade. Also planned are benches, waste baskets, agility equipment, and water station.
  - The half-acre Cass City Bark Park had an initial budget of \$28,000 and sought to raise \$14,000 through Michigan Economic Development Corporation's (MEDC) Public Spaces Community Places program to access an additional \$14,000 in matching funds. The project raised a total of \$18,010, exceeding its initial goal, successfully securing its MEDC matching funds. The Cass City Bark Park was scheduled to open in summer 2023.

## **Objective 1.2: Improve the Parking at Wright Street Park (Parcel A)**

Although demand for parking at Wright Street Park is at its peak between Memorial Day and July 4 and during football season improving the parking and/or adding additional parking at the Park was mentioned 12 times during the gathering of public input, making it the second most requested improvement.

The Concept Plan shows that paving the existing unpaved area on Parcel A would provide 71 on-site parking spaces.
Paved and marked spaces would help to improve efficiency and utilization of the existing paved area. Reconfiguration of the entry drive should be studied to determine the feasibility of adding 10-15 additional parking spaces.

The University of Tennessee's Institute of Agriculture's UT Extension CPA Info #222: "Estimating the Number of Parking Spaces per Acre" estimates the following regarding parking spaces per acre:

- The typical parking space is 180 square feet (10'x18')
- A one acre (43,560 sf) rectangular parcel utilizing six (6) rows of parking with 180 sq. ft. spaces and 24-foot (twoway) drive lanes will produce approximately 150 parking spaces.
- A one acre parcel with obstacles (trees, etc.) or imperfections will yield approximately 90 parking spaces.

Improvements to the parking at Wright Street Park should focus primarily on Parcel A where parking is currently provided for park patrons. Utilizing the University of Tennessee's metrics for parking indicates the following:

- Parcel B, with trails currently traversing it, is owned by Jonesville Community Schools could potentially be available to the City for park improvements, including parking. However, applying the University of Tennessee parking metrics for parcels with obstacles or imperfections given its dense tree cover results in the ability to potentially create 49 parking spaces on its 0.54 acres.
- Parcel C, covering 0.50 acres in a rectangular shape, is the site of the former tennis courts and current basketball courts. To utilize this area as parking the basketball courts will need to be relocated, and potential future recreation areas reconsidered or eliminated. Using the parking metrics described above would yield an additional 75 parking spaces.

Given the condensed time frames when parking is truly an issue at Wright Street Park serious consideration should be given to the cost versus benefit in financial terms of creating additional parking, as well as the aesthetic considerations for converting Parcel B and to a lesser extent Parcel C to parking. In addition, sidewalk extensions could be considered from the public street into Wright Street Park to improve access to on-street parking adjacent to the park.

#### **Objective 1.3: Create an Entertainment Pavilion/Band Shell (Parcel F)**

Maximizing the utilization of parcel F's 1.33 acres affords the greatest opportunity to reimagine Wright Street Park. A performance band shell has been mentioned frequently in conversations about potential improvements to the park, in fact it was one of the most popular requests during the public input process with twelve mentions. Parcel F is the most logical location given its size and the footprint required to properly site a band shell.



- Case Study: Village of Quincy (MI) Entertainment Pavilion
  - The Village of Quincy developed an entertainment pavilion in its downtown park 10-12 years prior to the preparation of this Plan. The Village utilized local contractors to complete the concrete block base and concrete flatwork for the stage. In

addition, a local fabricator manufactured the steel connectors for the timber-frame structure. The timber structure, walls, and roof were built by Village staff.

 The total project cost at the time of construction was approximately \$50,000 and would reasonably be assumed to be as much as \$100,000 today. Those costs do not include trail extensions for access or extending electricity within the Park to the project site.



Given the wide variety of band shell options regarding size, style, location, and materials, there can be considerable variation in construction costs for this kind of structure. Based on the case study, a modest band shell can be reasonably assumed to be in the range of \$100,000 to \$250,000. It is possible that the City will have a partner associated with this amenity. A local service group is considering fundraising and seeking sponsorships to offset some or all of the costs.

#### Objective 1.4: New, Improved, or Refurbished Playground Equipment (Parcel D and Parcel E)

Adding additional playground equipment and refurbishing the existing equipment, where necessary, were popular responses (eleven) during the public input process. There is a base of more recently installed equipment, like the apparatus resembling a boat and a climbing wall that are in condition to be retained. Some of the more vintage equipment, like the swings and the often-used merry-go-round might be candidates for refurbishment. This is an easy, relatively low-cost, objective that can be accomplished in the near term. There are some older pieces that are due for removal, making room for additional new pieces. The existing playground location within Wright Street Park (Parcel D) has the size, 0.16 acre, to accommodate additional equipment. The adjoining Parcel E (0.25 acres) could also accommodate new equipment.



Like band shells, playground equipment can vary widely in costs depending upon the nature of the equipment, size of the area, ground surfacing materials, and the like. Nearby case studies in the City of Litchfield help to provide some context for costs of playground improvements in Wright Street Park.

- Case Study: City of Litchfield (MI) Purdy Playground
  - Completed in 2017, Purdy Playground is designed to provide equipment for toddlers aged 2 years to 5 years, and includes universal design principles for users with disabilities and mobility issues. In addition to play equipment, the park features a synthetic foam base designed for the intended user group.
  - The playground covers approximately 0.33 acres and cost approximately \$400,000.



- Case Study: City of Litchfield (MI) Simpson Park
  - The City of Litchfield is currently in the design stage for a new playground installation at Simpson Park. The site would include climbing features, slides, swings, and barrier-free installations. Synthetic surface materials would be featured, as well.

• The project area covers 0.12 acres. The current construction estimate is \$300,000.



It is recommended that the City obtain the services of a playground designer to assist in an overall plan for the Wright Street Park playground. Through the process, the feasibility of refurbishment and incorporation of some existing equipment into a design that overhauls the playground area can be evaluated. Based on the case studies and the probability that some equipment can be refurbished, a conservative cost estimate would be in the range of \$200,000 to \$300,000.

## Objective 1.5: Wright Street Park Trails (Parcels A, B, C, D, E, F, G)

Walking, preferably along trails and paths, continues to be the most universally desired recreational activity in the country. The desire for trails throughout Wright Street Park was mentioned eight times during the public input process. The feasibility of developing a trail loop throughout the park should be explored further in combination with expanding and enhancing the trails currently found in parcel B.

- Case Study: City of Jackson (MI) MLK Equality Trail
  - The City of Jackson recently resurfaced with concrete and widened, to a width of twelve feet, a one-half mile section of the MLK Equality Trail through the City. The cost for that project was \$144.13 per lineal foot for the 12-ft wide concrete shared use, non-motorized trail.
  - Other representative less expensive trail surface options, for a twelve foot wide path, include crushed stone at \$53.19 per lineal foot and asphalt at \$100.76 per lineal foot.

The Wright Street Park Concept Plan shows three different trails. The blue trail is a 0.2 mile, five foot wide trail. Cutting the price per foot described above in half to account for the narrower trail width results in a trail development cost range of \$76,100 for concrete,

\$53,200 for asphalt, and \$28,100 for crushed stone to implement the blue trail. The red trail shown on the concept plan is 0.1 mile in length with a width of ten feet. Applying the representative costs above to this trail given their similar widths results in an approximate trail development cost range of \$76,100 for concrete, \$53,200 for asphalt, and \$28,100 crushed stone which are identical to the blue trail approximate costs.

Another possibility for developing an expanded trail network throughout Wright Street Park would be to explore the feasibility and compatibility of extending trails through the "Drake" property, which is the proposed site of the dog park. This trail is shown as the green trail on the Wright Street Park Concept Plan and is 0.1 mile and five feet wide. Approximate development costs for this trail range from \$38,000 for concrete, \$26,600 for asphalt, and \$14,100 for crushed stone. Assuming trails and a dog park are compatible this option should be explored to provide an option for nature trails in Wright Street Park.

#### Objective 1.6: Install Pickleball Courts (Parcel C)

Pickleball is the fastest growing recreational activity amongst the forty-five and older population and continues to grow in general popularity. It is currently estimated that 4.8 million people play pickleball in the United States with a growth rate of 14.8 percent from 2020 to 2021, which followed a 21.3 percent growth rate between 2019 and 2020. Within the Region 2 area Jackson County is converting tennis courts at Sparks Park to eight pickleball courts with the capacity to add an additional six courts if demand merits. The County is also considering a proposal to develop an indoor pickleball facility at Keeley Park, formerly known as the Jackson County Fairgrounds. Interest in pickleball is also evident in Jonesville as pickleball courts were requested six times during the recreation plan public input process. Key components of a pickleball complex include:

- Court Base: should be concrete and installed over 4" of sand for moisture drainage.
- Lighting: large courts could be equipped with one 1,000 watt quartz fixture at each corner. Smaller courts can be well lighted with two 1500 watt quartz fixtures.
- Court Surface Finish: the most common finish is called 'Plexi-Pave' which consists of a gritty material.
- Fencing: should be 10' high around the perimeter of the overall facility.

The play area of a pickleball court is 30' x 60' which encompasses the standard court of 20' x 44'. Since each individual court is 1,800 square feet a two court complex would require 3,600 square feet, or 0.08 acre, and would fit comfortably within the footprint of parcel C's 0.50 acre size while still leaving space for renovated basketball courts. Following installation, the popularity can be evaluated to consider expansion for additional courts or installation of the options described in Objective 1.8 on the same parcel.

The accepted industry cost for concrete pickleball court construction in 2020 was \$40,000 per court. This included the concreate base, color coating (Plexi-Pave), lines, nets, fencing, and lighting. Factoring price increases since that time, it is assumed a four court pickleball complex could be built for \$80,000 - \$100,000. Annual maintenance costs for such a facility should be anticipated at \$2,500 to \$4,000.



## **Objective 1.7: Improve, Expand, or Relocate Wright Street Park Basketball Courts (Parcel C)**

The most cost effective solution for improved basketball courts at Wright Street Park would be to renovate the existing courts located in the southern portion of parcel C.



The two most logical improving and/or expanding the basketball courts at Wright Street Park are:

Option A: this option would be the development of one 94' x 50' regulation court with an additional 30' x 30' shooting court and a 35' x 45' three-on-three court with the additional courts laid out in a stacked manner next to the regulation court. Such a layout would encompass an overall hard surface area of 104' x 100' resulting in a total area of 10,400 square feet of hard surface at an overall cost (\$10/sf) of \$104,000 utilizing concrete as the surface material. Again polycarbonate is the preferred goal material and this layout would require four goals at a cost of \$8,000 (\$2,000 each) bringing the total anticipated material cost, without any labor, but with a small contingency to \$115,000 for this option.

- Option B: this option would be the development of two 94' x 50' regulation courts laid out in a side-by-side manner with five feet of additional hard surface along the exterior of each side of the courts and ten feet of hard surface between each court. Assuming concrete (\$10/sf) is utilized as the hard surface the surfacing cost for two courts (12,480 sf) would result in \$124,800 in surfacing costs alone. Asphalt could be a less expensive surface to explore. Two courts would require four goals, with polycarbonate the preferred material, at a cost of \$2,000 each, although less expensive options are available. Total anticipated material cost, without any labor, but with a small contingency is assumed at \$135,000.00.
- Additional Recommendation: It is recommended that lighting be provided for the basketball courts in either option described above. Lighting costs vary depending on the number, style, and type of lighting preferred but a rough estimate would be for these costs to range between \$50,000 and \$150,000.00.
- Siting Recommendation: Options A (0.238 acres) and B (0.286 acres) for new basketball court development are similar in size resulting in a wide variety of siting locations within Wright Street Park depending on what additional amenities are desired for the improvement of the park overall. The Concept Plan calls for development of Option A, but B could be considered where there is limited demand for alternate amenities in Parcel C, or additional funding or partners are identified for a larger improvement. Recommend siting, in order of preference, for either Option A or Option B would be parcel C (0.50 acres); parcel F (1.33 acres); or parcel E (0.25 acres), which would only work for the layout described in Option B.

#### Objective 1.8: Update Existing Amenities and Consider Additional Amenities (Parcels A, B, C, D, E, F)

The existing site amenities within Wright Street Park are showing evidence of age and disrepair and should be addressed. There is also the opportunity to add smaller scale additional amenities that can serve as activators without compromising the passive integrity of the park.

#### • Objective 1.8.1: Update Existing Amenities

A simple upgrade to Carl Fast Park is to replace the existing site amenities such as benches, trash receptacles and picnic tables that are showing their age or are in disrepair. It is recommended that a simple inventory and replacement schedule be developed for these amenities, focusing on replacing the ones in the worst condition first. A preferred style and model should be determined for the new site amenities to maintain a cohesive feel and look within the park.

#### • Objective 1.8.2: Add Concrete Cornhole Boards

A relatively low cost improvement for Wright Street Park that came through the public input process was for the addition of concrete cornhole boards. The cost for a pair of concrete cornhole boards is \$1,325.00 and a typical cornhole "court" is 8' wide x 40' in length with a distance of 27 feet between the front edge of each board for competitions. Given the relatively

modest cost and dimensions for one cornhole court it is recommended the City pursue the development of a four court arrangement for cornhole at Wright Street Park. Assuming an overall area of 56' wide by 50' feet in length (2,800 square feet or 0.064 acre) would accommodate four cornhole courts with each court eight feet wide by forty feet in length with six feet in space between each court and three feet of additional surface on the outside of each outer court and an additional five feet beyond the playing surface at each end of all the courts. Total cost for four pairs of cornhole boards in this scenario would be \$5,300.00. There appear to be many options for playing surface so one was not specified, although most appear to be relatively low cost. Labor costs for preparation of the courts was also not estimated but it is assumed that installation, including cornhole boards, for four cornhole courts would be in the range of \$10,000.00 - \$15,000.00.

 Siting Recommendation: Given the small amount of area (0.064 acre) required to site four cornhole courts in the manner described above it is recommended that they be sited at parcel E (0.25 acre) or parcel F (1.33 acres).



#### • Objective 1.8.3: Add Little Free Library to Wright Street Park

Another relatively simple addition to Wright Street Park that was mentioned multiple times in the public input process was the addition of one or more Little Free Libraries to the park. Costs for prefabricated structures range between \$250.00 and \$500.00 each so it is assumed two such libraries could be installed in Wright Street Park for a total cost of between \$500.00 and \$1,000.00. It is also possible to partner with local entities that may be willing to take on the project such as the industrial arts program at Jonesville High School, an Eagle Scout Project, or even the local library. The most logical locations for a Little Free Library would be near the driveway entrance off Wright Street or near the shelter area of the park.



## Objective 1.9: Additional Improvements and Additions to Consider (Parcels C, E, F)

The Concept Plan calls for modest improvements to Parcel C (0.50 acres), beginning with reconstruction of a larger basketball court and the installation of two pickleball courts. Additional recreation space will remain and may be evaluated for future use. This might include expansion for additional pickleball courts, a second basketball court, or addition of some additional recreational courts and fields described below. As the Concept Plan is implemented, Parcel E (0.25 acres) and parcel F (1.33 acres) might also be considered for these additional improvements and/or additions to Wright Street Park:

#### • Objective 1.9.1: Beach Volleyball Courts

The four (4) beach volleyball courts shown in this picture from Lebanon (IN) Memorial Park are double-loaded two by two with an overall area measuring 15,000 square feet (150' L x 100' W).



Developing two courts, each 30' W x 60' L, in a side-by-side manner for Wright Street Park would require an overall area of 100' W x 75' L (.172 acre) with sand one foot deep. Building the courts would require 278 yards or 445 tons of sand at an estimated cost of \$11,125. Beach volleyball nets cost an average of \$3,000 each, so from a materials perspective installation of two beach volleyball courts for Wright Street Park would have an anticipated cost of \$17,125 plus labor. Two beach

volleyball courts as described above require a total site of 0.172 acres meaning parcel E (0.25 acres); parcel A (0.50 acres); or parcel F (1.33 acres) in that order would be ideal locations within Wright Street Park for their installation.

#### • Objective 1.9.2: Fitness Stations

A trail loop throughout the park will logically meander through parcel F, which given its open space affords the opportunity to implement fitness stations along that section of potential new trail. Such a development, the Rotary Fitness Park, is underway in Hillsdale and includes a 6,400 square foot FitCore extreme fitness area and a 2,650 square foot HealthBeat fitness station area. The cost for the FitCore extreme fitness equipment is approximately \$110,000 while the HealthBeat fitness station equipment is \$66,000. Total development costs for the two fitness areas at the Rotary Fitness Park is approximately \$253,000 which includes installation and contingencies. The cost for implementing such an amenity with an expanded trail network through Wright Street Park would likely necessitate grant funding and require a longer term implementation schedule and does not include the cost of the trail itself.



# **Section 6: Action Plan**

	<u>Cost</u> :	Lead Entity:	Implementation:
Goal 1: Improvements to Wright Street Park			
Objective 1.1: Create an off leash dog park on the "Drake" Property	\$30,000.00	City of Jonesville	Short Term
Objective 1.2: Improve the parking at Wright Street Park	TBD	City of Jonesville	Medium Term
Objective 1.3: Create an entertainment pavilion/band shell	\$250,000.00	City of Jonesville/Partner	Long Term
Objective 1.4: New, improved, or refurbished playground equipment	\$300,000.00	City of Jonesville	Immediate
Objective 1.5: Wright Street Park trails	\$190,000.00	City of Jonesville	Short Term
Objective 1.6: Install pickleball courts	\$100,000.00	City of Jonesville	Medium Term
Objective 1.7: Improve, expand, or relocate basketball courts	\$175,000.00	City of Jonesville	Medium Term
Objective 1.8.1: Update existing amenities	TBD	City of Jonesville	Immediate
Objective 1.8.2: Install cornhole courts	\$15,000.00	City of Jonesville	Immediate
Objective 1.8.3: Install Little Free Library	\$1,000.00	City of Jonesville/Partner	Immediate
Objective 1.9.1: Install beach volleyball courts	\$25,000.00	City of Jonesville	Long Term
Objective 1.9.2: Fitness Stations	\$250,000.00	City of Jonesville	Long Term
Goal 2: Update Carl Fast Park			
Objective 2.1: Renovate playground equipment	TBD	City of Jonesville	Immediate
Objective 2.2.1: Update existing amenities	TBD	City of Jonesville	Immediate
Objective 2.2.2: Install cornhole courts	\$7,500.00	City of Jonesville	Immediate
Objective 2.2.3: Install Little Free Library	\$1,000.00	City of Jonesville/Partner	Immediate
Objective 2.2.4: Add an outdoor gas fire pit	\$50,000.00	City of Jonesville	Short Term
Objective 2.3: Creation of entry feature	\$30.000.00	City of Jonesville	Immediate

## **Section 6: Action Plan**

	<u>Cost</u> :	Lead Entity:	Implementation:
Goal 3: Improve Pedestrian Connectivity			
Objective 3.1: Update and add sidewalks for improved connectivity	TBD	City of Jonesville	Short Term
Objective 3.2: Continue to invest in nonmotorized trails	TBD	City of Jonesville	Short Term
Objective 3.3: Study the feasibility of developing mountain bike trails	TBD	City of Jonesville	Medium Term
Goal 4: Provide Access to the St. Joseph River			
Objective 4.1: Opportunities for canoeing/kayaking/other activities	TBD	City of Jonesville	Short Term
Objective 4.2: Explore the feasibility of a St. Joseph Riverwalk	TBD	City of Jonesville	Long Term
The proposed timing of implementation is as follows:			

- Immediate: 1 12 months
- Short Term: 1 3 years
- Medium Term: 3 5 years
- Long Term: 5+ years

Implementation timing suggestions are based on factors such as cost, ease of achieving objective, and expressed interest in the objective garnered during the public input process. Implementation of objectives can be adjusted as opportunities present themselves to fund particular objectives. Although the City of Jonesville is listed as the lead entity for each objective it is recommended that the City seek out potential community partners for implementation of objectives, where appropriate.